

COMPANY HAVING A SHARE CAPITAL

**Memorandum of Association of**

ROLLS-ROYCE HOLDINGS LIMITED

Each subscriber to this memorandum of association wishes to form a company under the Companies Act 2006 and agrees to become a member of the company and to take at least one share.

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<b>Name of each subscriber</b>	<b>Authentication by each subscriber</b>
Tim Rayner	Tim Rayner
Andrew Shilston	Andrew Shilston

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Dated 10/2/2011



# THE COMPANIES ACT 2006

Company No. 7524813

The Registrar of Companies for England and Wales hereby certifies that **ROLLS-ROYCE HOLDINGS PLC** (originally called **ROLLS-ROYCE HOLDINGS LIMITED**) was incorporated under the Companies Act 2006 as a limited company on 10th February 2011 and re-registered under the Companies Act 2006 as a public company on 8th March 2011 as **ROLLS-ROYCE HOLDINGS PLC**.

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Given at Companies House, the 10th September 2019

**T HARRIS**  
for the Registrar of Companies

*This certificate records the result of a search of the information registered by the Registrar. This information derives from filings accepted in good faith without verification. For this reason the Registrar cannot guarantee that the information on the register is accurate or complete.*

