

Group profile

Rolls-Royce is a global business providing power systems for use on land, at sea and in the air. The Group has a balanced business portfolio with leading positions in the civil and defence aerospace, marine and energy markets.

There are approximately 54,000 Rolls-Royce gas turbines in service. The Group provides high-value, product-related services to customers throughout the operational lives of our gas turbines.

Rolls-Royce is a technology leader, employing 38,000 people in 50 countries.

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Read more
on our Group
financial
performance

	2006	2005	Change
Order book – firm and announced	£26.1bn	£24.4bn	+7%
Profit before financing costs	£693m	£877m	-21%
Underlying profit before financing costs*	£748m	£679m	+10%
Average net cash/(debt)	£150m	£(260)m	+158%
Underlying services revenues**	£3,901m	£3,457m	+13%
Earnings per ordinary share	57.32p	20.11p	+185%
Underlying earnings per ordinary share*	29.81p	24.48p	+22%
Net research and development	£370m	£282m	+31%
Capital investment	£303m	£232m	+31%
Employees	38,000	36,200	+5%

*Reconciliation of underlying results is provided in notes 2 and 7 of the consolidated financial statements.

**Underlying revenues reflect actual US dollar exchange rates on settled derivative contracts.

Total Shareholder Return over five years

