

## Incorporated within the UK – held by Rolls-Royce plc

	Class	% of class held	% of total equity held
<b>Civil aerospace</b>			
TRT Limited	A Ordinary	—	49.5
Turbine blade repair services	B Ordinary	100	
Turbine Surface Technologies Limited	A Ordinary	—	50
Turbine surface coatings	B Ordinary	100	
<b>Defence</b>			
Airtanker Holdings Limited	Ordinary	20	20
Holding company			
Rolls-Royce Snecma Limited (UK & France)	A Shares	—	50
Engine collaboration	B Shares	100	
Rolls-Royce Turbomeca Limited (UK & France)	A Shares	—	50
Adour and RTM322 engines collaboration	B Shares	100	
Turbo-Union Limited (UK, Germany & Italy)	Ordinary	40	40
RB199 engine collaboration	A Shares	37.5	
<b>Energy</b>			
Genistics Holdings Limited	A Ordinary	100	50
Holding company of Genistics Limited	B Ordinary	—	
Rolls Wood Group (Repair and Overhauls) Limited	A Ordinary	100	50
Repair and overhaul	B Ordinary	—	
<b>Financial services and corporate</b>			
Alpha Partners Leasing Limited	A Ordinary	100	50
Engine leasing	B Ordinary	—	

## Incorporated overseas – held by Rolls-Royce plc unless otherwise stated

	Class	% of class held	% of total equity held	
<b>Civil aerospace</b>				
China	Xian XR Aero Components Co Limited	Ordinary	49	
	Manufacturing facility for aero-engine parts			
Germany	N3 Engine Overhaul Services GmbH & Co Kg <sup>1</sup>	Partnership	50	
	Repair and overhaul			
Germany	N3 Engine Overhaul Services Verwaltungsgesellschaft mbh <sup>2</sup>	Ordinary	50	
	Repair and overhaul			
Hong Kong	Hong Kong Aero Engine Services Limited <sup>3</sup>	Ordinary	45	
	Repair and overhaul			
Israel	TechJet Aerofoils Limited <sup>3</sup>	A Ordinary	50	
	Manufacture of compressor aerofoils	B Ordinary		50
Saudi Arabia	Middle East Propulsion Company Limited <sup>4</sup>	Ordinary	16.7	
	Repair and overhaul			
Singapore	International Engine Component Overhaul Pte Limited <sup>3</sup>	Common	50	
	Repair and overhaul			
Singapore	Singapore Aero Engine Services Private Limited <sup>3</sup> (effective interest 39%)	Ordinary	30	
	Repair and overhaul			
Spain	Industria de Turbo Propulsores SA	Ordinary	46.9	
	Manufacture and maintenance of aero engines			
Switzerland	IAE International Aero Engines AG (UK, Germany, Japan & USA)	A Shares	32.5	
	V2500 series engine collaboration	B Shares		—
		C Shares		—
		D Shares		—

**Incorporated overseas – held by Rolls-Royce plc unless otherwise stated** continued

		Class	% of class held	% of total equity held
<b>Civil aerospace</b> continued				
USA	Data Systems & Solutions, LLC <sup>5</sup> Advanced controls and predictive data management	Partnership	50	—
USA	Texas Aero Engine Services, LLC <sup>6</sup> Repair and overhaul	Partnership	50	—
USA	Williams-Rolls Inc. <sup>7</sup> (UK & North America) Small engine collaboration	Common	15	15
<b>Defence</b>				
Germany	EPI Europrop International GmbH (Germany) (effective interest 35.5%) A400M engine collaboration	Ordinary	28	28
Germany	EUROJET Turbo GmbH (UK, Germany, Italy & Spain) (effective interest 39%) EJ200 engine collaboration	Ordinary	33	33
Germany	MTU, Turbomeca, Rolls-Royce GmbH (UK, France & Germany) MTR390 engine collaboration	Ordinary	33.3	33.3
USA	GE Rolls-Royce Fighter Engine Team LLC <sup>8</sup> F136 development engine for the Joint Strike Fighter (JSF) Programme	Partnership	40	40
<b>Financial services and corporate</b>				
Isle of Man	Pembroke Group Limited <sup>9</sup> (Eire) Aircraft leasing	Ordinary	50	50
USA	Alpha Leasing (US) LLC <sup>10</sup> Engine leasing	Partnership	50	—
USA	Alpha Leasing (US) (No.2) LLC <sup>10</sup> Engine leasing	Partnership	50	—
USA	Exostar LLC <sup>11</sup> B2B exchange	Partnership	17.6	—
USA	Rolls-Royce & Partners Finance (US) LLC <sup>9</sup> Engine leasing	Partnership	50	—

**Unincorporated overseas – held by subsidiary undertakings****Civil aerospace**

USA	Light Helicopter Turbine Engine Company (LHTEC) Rolls-Royce Corporation has a 50% interest in this unincorporated partnership which was formed to develop and market jointly the T800 engine.
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<sup>1</sup> The partner is Rolls-Royce Zweite Beteiligungs GmbH.<sup>2</sup> The interest is held by Rolls-Royce Zweite Beteiligungs GmbH.<sup>3</sup> The interests are held by Rolls-Royce Overseas Holdings Limited.<sup>4</sup> The interest is held by Middle East Equity Partners Limited.<sup>5</sup> The partner is Rolls-Royce Control Systems Holdings Co.<sup>6</sup> The partner is Rolls-Royce Engine Services Holdings Co.<sup>7</sup> The interest is held by Rolls E.L. Turbofans Limited.<sup>8</sup> The partner is Rolls-Royce JSF Holdings Inc.<sup>9</sup> The interest is held by Larten Limited.<sup>10</sup> The partner is Rolls-Royce Finance Holdings Co.<sup>11</sup> The partner is Rolls-Royce Investment Co.

The countries of principal operations are stated in brackets after the name of the company.